# Activity Report: Capacity Building on Critical Budget Interventions held 22<sup>nd</sup> and 23<sup>rd</sup> May 2024

#### **Background**

The International Budget Partnership (IBP) through its Strengthening Public Accountability for Results and Knowledge (SPARK) program had been supporting Small Scale Women Farmers in Nigeria (SWOFON) to engage duty bearers, particularly in the agriculture sector to address the challenges militating against its farming activities directly, and broadly the welfare of its members. In the first phase of the (SPARK) project, Centre for Social Justice (CSJ) with support from IBP trained SWOFON on budget tracking and monitoring. CSJ also supported SWOFON's engagement by generating and equipping SWOFON with materials for evidence-based engagement. These among other things include capital project pullouts to aid tracking/ monitoring as well as reviewing states and federal agriculture sector budget implementation reports for effective stakeholder engagement.

In the second phase (SPARK 2) with a focus on system change, IBP facilitated CSJ to undertake *Capacity Building on Critical Budget Interventions*, building on prior trainings and other support given to SWOFON on its budget engagement.

### Objective(s)

The specific objective of this activity is to "Enhance the capacity of SWOFON to engage the budgeting process in the demand for accountability".

#### Methodology

A mixed strategy that included lecture methods, discussions, question & answer, roleplays and group work were key strategies deployed to delivered on the objectives.

#### **Summary of Activity**

This activity was delivered in a 2-day workshop which focused on intervention strategies and methodologies for the different stages of public financial management (PFM), pre budget, budget consideration and post budget interventions including a brief on the fundamentals of procurement. It also highlighted on use of media for campaigns. This initiative aimed at empowering SWOFON to effectively utilize both formal and informal spaces, thereby fostering increased bargaining power.

**Participants:** A total of about 30 women drawn from the SWOFON the 5 focal state (Anambra, Jigawa, Nasarawa, Niger, and Oyo state) with representation from the national and the Secretariat. The training was also joined virtually by members of FOMWAN Kano and Niger.

As a first step and preparatory to the capacity building, CSJ developed a Manual for Budgeting for Agriculture for Smallscale Women Farmers in Nigeria which had five chapters namely; Chapter one: Basics and Background featured reasons for budgeting, its types and components, functions etc.; Chapter 2: Legal and Policy Frameworks featured key policies and frameworks such as the constitution, the Fiscal Responsibility Act/Laws (FRA), the Procurement Act/Laws, the Medium Term Expenditure Framework (MTEF), and the Medium Term Sector Strategy (MTSS) including their provisions that are relevant to the training; Chapter 3: The Budget Process, Responsibilities and Timelines (no.1) and Chapter 4: Process, Responsibilities and Timelines (no.2) featured the stages of the budget cycle, key actor, their responsibilities and timelines for each stage and activities. Chapter 5: Further Illustration of Overall Process Flows featured the interconnectedness and transition from one stage of the process to another.

PowerPoint slides were developed and presented at the 2-day event. Discussion points were raised from the presentations

#### **Key Output**

The following summarizes the output from the event;

- 1. The capacity of SWOFON on critical budget engagement was enhanced. This is evidenced by the differentials of the pre and post training assessment outcomes (see annex below)
- 2. State Budget Advocacy Group (SBAGs) was formed and inaugurated post training. The SBAGs are to lead on budget engagement at the state level.
- 3. The States' chapters developed action plan to engage their respective states' budget process. (see annex below)

#### **Lessons Learnt**

The following lessons were fallout of the delivery of the capacity building;

- 1. SWOFON cannot acquire all the knowledge they would need on budget and budget engagements from a 2-day training session because the concept of budgeting is complex and evolving.
- 2. The knowledge from previous trainings and exposures is a significant building block for subsequent knowledge. Likewise, the recently concluded training will play significant role in their knowledge going forward.
- 3. Any knowledge acquired that is not utilized can be easily lost compared with that which is utilized or practiced.
- 4. Consistent application of learning is more likely to yield results than when they are applied on one-off basis.
- 5. Engagement results are likely to differ from state to state because of different states contexts in terms of structures and personality differences.

#### **Conclusion and Recommendations**

There was significant difference in the capacity of SWOFON before and after the training, implying that knowledge has been shared and received. Generally, there is willingness on the part of SWOFON to take forward the lessons they have learnt. This is deduced from the formation of SBAGs to take forward the lessons learnt. However,

the willingness of SWOFON has to be matched with government's political will to respond to their demands for any meaningful result to be achieved. Thus, for SWOFON's greater effectiveness at influencing their states' systems, the following are recommended;

- 1. A stepdown training be conducted at state level to build critical mass of advocates and amplify voice at that level.
- 2. There is need for continued support, guidance and handholding as state progress from one stage to another.

### **Annex 1:** Capacity Building Training Agenda

Capacity Building on Critical Budget Interventions for Smallholder Women Farmers of Nigeria (SWOFON) holding at De Silver Green Luxury Hotel, Gudu- FCT, Abuja.

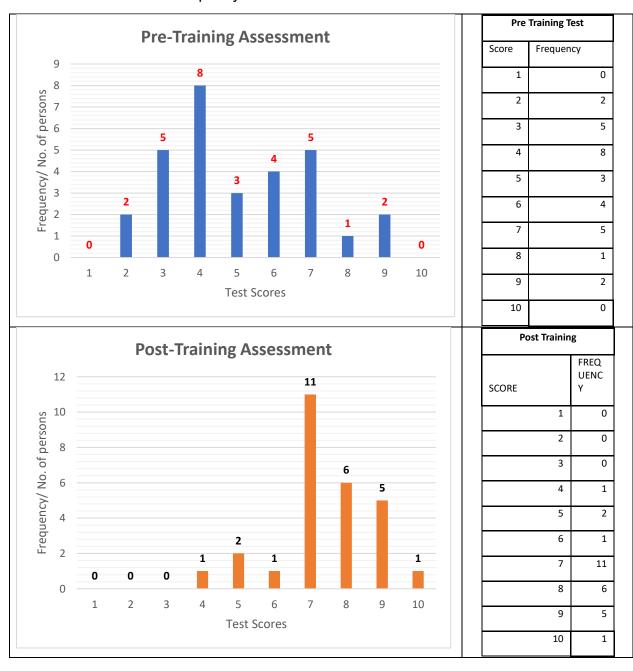
Date: Wed. 22<sup>nd</sup> & Thurs. 23<sup>rd</sup> May, 2024

**Objective:** To enhance the capacity of SWOFON to engage the budgeting process in the demand for accountability.

	demand for accountability.								
Time	Activity	Facilitator							
Day 1									
8:00 – 9:00am	Registration of participants	CSJ Admin							
9:00 – 9:45am	Opening Protocols:   ♣ Self-Introduction								
9:45 – 10:15am	♣ Social Contract  ♣ Welcome Address/ Objective of the meeting  ■ Participants' Expectations	Sundayson Chidi							
9.45 – 10.15am	<ul> <li>Participants' Expectations</li> <li>Goodwill Message(s)</li> <li>Pre- Training Capacity Assessment</li> </ul>								
	Brief on the SPARK II Project	Dr. Adedeji Ademefun							
10:15 – 11:30am	<ul><li>The Basics of Budget and Budgeting</li><li>Presentation</li><li>Q&amp;A</li></ul>	Mr. Eze Onyekpere							
11:30 – 12:00 noon	Tea Break								
12:00 – 12:45pm	Budgeting: Legal and Policy Frameworks  Presentation & Discussion	Mr. Eze Onyekpere							
12:45 – 1:15m	Overview of Budget Cycle	Sundayson Chidi							
	Presentation & Discussion								
1:15 – 2:15pm	Lunch								
2:15 – 3:45pm	Stages of the Budget Cycle: Processes, Responsibilities & Timelines  • Stage 1- Budget Formulation  • Stage 2- Budget Approval  Questions and Answers	Sundayson Chidi							
3:45 – 4:30pm	Group Work-1	Group Reps							
4:30 -	Roundup of day 1								
	Day 2								
8:00 – 9:00am	Registration	CSJ Admin							
9:00 – 9:30am	Recap of day 1	Sundayson Chidi							
9:30 – 11:30am	Stages of the Budget Cycle: Processes, Responsibilities & Timelines  • Stage 3- Budget Implementation	Mr. Eze Onyekpere							

	Stage 4- Audit	
	Questions and Answers	
11:30 – 12:00 noon	Tea Break	
12:00 – 12:45pm	The Budget Process- Strategies for	Mr. Eze Onyekpere
	Intervention & Roleplay	
1:15 – 2:15pm	Lunch	
2:15 – 4:00pm	Group Work 2 & Presentations	Group Reps
4:00 – 4:20pm	Post-Training Capacity Assessment	CSJ
4:20 – 4:30pm	Closing Formalities	

Annex 2: Pre and Post Capacity Assessment Results



### Annex 3: SBAGs States Workplan

### 1. ANAMBRA STATE BUDGET ADVOCACY GROUP (SBAG ADVOCACY PLAN)

S/N	Advocacy	MDAs/Supply Side Actor	Target Stakeholder	Key Advocacy Ask	Who is responsible?	When	Expected output/follow up actions
1	Procurement of Agricultural Inputs Program	Ministry of Agriculture, Mechanization, Processing and Export	Commissioner MoA, Perm Sec and Director, MoA ADP	<ol> <li>To find out the details of the project.</li> <li>SWOFON members in Anambra state to fully engage and benefit.</li> </ol>	Anambra state Budget Advocacy group and coalition partners -	06.06.2024	Women farmers accessed quality inputs and program
2	Veterinary, Prevention, control, and Surveillance of Animal Diseases	Ministry of Agriculture, Mechanization, Processing and Export	Commissioner MoA, Perm Sec and Director, MoA ADP	To engage for extension services for animal husbandry such poultry, goats etc.	Anambra state Budget Advocacy group and coalition partners -	06.06.2024	Women farmers accessed extension services support.
3	Procurement of 4nos of combined Harvesters	Ministry of Agriculture, Mechanization, Processing and Export	Commissioner MoA, Perm Sec and Director, MoA ADP	SHWFs to engage and benefit from gender friendly equipment	Anambra state Budget Advocacy group and coalition partners - i	06.06.2024	2 nos of combined harvesters accessed by women farmers.

4.	Agricultural Shows and Fares	Ministry of Agriculture, Mechanization, Processing and Export	Commissioner MoA, Perm Sec and Director, MoA ADP	SHWFs showcase their farm produce while leveraging on it for market linkages and access to market	Anambra state Budget Advocacy group and coalition partners -	06.06.2024	Women farmers accessed shows and fares, linkage to off-takers, increased and new market information.
5.	Micro-credit loan for women cooperatives	Ministry of Social Welfare, Children and Women Affairs	MoA, Perm Sec and Director, MoA ADP Perm Sec Ministry of Budget and Economic planning	SHWFs to engage and access credit facility and soft loans	Anambra state Budget Advocacy group and coalition partners – Ugochi	13.06.2024	Women farmers accessed credit facility
6.	Poverty Eradication programme and Loan Grant to Women Cooperatives	Ministry of Social Welfare, Children and Women Affairs	MoA, Perm Sec and Director, MoA ADP Perm Sec Ministry of Budget and Economic planning	SHWFs to engage and access credit facility and soft loans from government.	Anambra state Budget Advocacy group and coalition partners - Ugochi	13.06.2024	SWOFON members accessed loans from government

# 2. NASARAWA STATE BUDGET ADVOCACY GROUP (SBAG ADVOCACY PLAN)

S/N	Advocacy	MDAs/Supply Side Actor	Target Stakeholder	Key Advocacy Ask	Who is responsible?	When	Expected output/follow up actions
2024	<b>Budget Pull-out advoca</b>	cy/Tracking-					
1		Ministry of	Commissioner, Perm	3. To engage		04.06.2024	SWOFON accessed
	Purchase of 50 no.	Agriculture	Sec and Director of	state actors	Nasarawa state		agricultural sprayers
	Agricultural Sprayers		MoA, Budget and	for	budget Advocacy		
	and Mowers		Economic planning,	procurement	group (NsBG)		
			Perm Sec and director	of gender			

			budget and economic planning, Director	friendly equipment			
			Extension Services, NADP				
2	Purchase of 4000 no	Nasarawa	Nasarawa Agricultural	SWOFON	Nasarawa state	04.06.2024	SHWFs accessed Agro-
	of 2kg Agro-	Agricultural	Development Program	members to	budget Advocacy		Chemicals/Herbicides
	Chemicals/Herbicides	Development	(NADP)	engage for farm	group (NsBG)		in each community.
	for farmers	Programme (NADP)		inputs			
3	Purchase of Assorted		Director Extension	SWOFON	Nasarawa state	05.06.2024	SHWFs received quality
	seedling	Ministry of	Services	members to	budget Advocacy		assorted seedling in
		Environment and		engage for quality	group (NsBG)		each community
		Natural Resources		assorted seedling			
4.	Purchase of 4000 No	Nasarawa State	FADAMA Co-Ordinator	Women farmers	Nasarawa state	05.06.2024	Women farmers
	Agricultural Millers	Coordinating		engage to	budget Advocacy		accessed 5 agricultural
	and Threshers	Office		demand for the	group (NsBG)		millers and threshers
				procurement of			
				gender friendly			
				equipment for			
				the reduction of			
				strenuous labor in			
			5	the farm.		05.05.2024	114
5.	Establishment of	NATIONAL OF	Director	SWOFON should	Nasarawa state	06.06.2024	Women farmers
	Forest Nurseries at	Ministry of		engage the	budget Advocacy		received 200 palm
	Lafia	Environment and		ministry to	group (NsBG)		seedlings e.g., Mango.
		Natural Resources		mainstream its members in			Coconut and establish nurseries center in
							each senatorial zone.
				nursery development or			each Senatonal Zone.
				get nursery at			
				subsided rate.			
				subsided rate.			

6.	Rehabilitation of	Ministry of	Commissioner, Perm	Opportunity for	Nasarawa state	06.06.2024	Women farmers
	Cassava processing	Women Affairs	Sec and Director in the	value addition,	budget Advocacy		received casava
	centers	and Social	MWA	processing, and	group (NsBG) and		processing machines in
		Development		reduction of	coalition partners		each senatorial zone.
				drudgery for			
				casava farmers.			

### 3. NIGER STATE BUDGET ADVOCACY GROUP (SBAG ADVOCACY PLAN)

S/N	Advocacy	MDAs/Supply Side Actor	Target Stakeholder	Key Advocacy Ask	Who is responsible?	When	Expected output/follow up actions
2024	Budget Pull-out advocacy/	Tracking-					
1	Purchase of 625 No of Simple Hand Planting Machine	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of hand planting machine.	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	100 nos gender friendly machine give to women farmers
2	Purchase of 3 no Sprayers and Organic Pesticides	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of agricultural items	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	Women given sprayers and organic sprayers
3	Procurement of 300 units of MF 375 Power Steering Tractors	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of agricultural farming machine.	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	Women farmers to access 100 nos power tillers against the power steering tractors

5.	Purchase of 1200 Bags of NPK Fertilizer from Zungeru Fertilizer company Purchase and	Ministry of Agriculture  Ministry of	Perm Sec. MoA, Director Agric Services  Perm Sec. MoA,	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of NPK fertilizer Smallholder Women	Niger state Budget Advocacy Group (NSBAG) Niger state	30.04.2024	500 bags of NPK Fertilizer given to SWOFON women farmers  Women farmers
	Distribution of Farm Inputs such as Hybrid Maize, Rice, Sorghum and Soya Beans	Agriculture	Director Agric Services	Farmers (SHWFs) to engage and benefit from the distribution farm inputs	Budget Advocacy Group (NSBAG)		benefitted from the farm inputs
6.	Acquisition and Development of 250,000 land across the 25 LGAs	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of hand planting machine.	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	Access to land in the 25 LGAs
7	Raising of Nursery at the State Secretariat	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the access and control of land	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	Nursery trees given to women farmers
8	Purchase of 500 units of rice threshing machine, 300 nos seed planters, 8HP power tiller and 1000 units of Beans grading and sorting machines	Ministry of Agriculture	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of hand planting machine.	Niger state Budget Advocacy Group (NSBAG)	30.05.2024	Women farmers accessed farm inputs.
9	Agricultural Technology Transfer (Agric Extension Services)	Niger state Industrial Park Agency	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and capacity	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Women farmers group skills and capacity built on innovative new

				building on new innovation.			technologies for post- harvest support and other value chains
10	Provision of modern storage facilities (Silos)	Niger state Industrial Park Agency	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and have access silos	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Access to storage facilities (Silos)
11	Agricultural Input Distribution and Group Mobilization	Niger state Industrial Park Agency	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to benefit from farm inputs	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Access to agricultural input, and improved seeds
12	Value chain Development Programme (VCDP)	Niger state Industrial Park Agency	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit across the value chain.	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Capacity built on agricultural value chain
13	Agricultural Transformation Agenda Support Phase 1 (ATASP 1) (provision of garri processing and rice milling machine)	Niger state Industrial Park Agency	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit from the distribution of hand planting machine.	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Women farmers given/acquire processing and production machines
14	Clearing 30 hectares of land for pasture and provision of rapia grasses for farmers and pastoralist in 3 zones.	Ministry of Livestock and Fisheries Development	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to engage and benefit	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Land accessed at least in 1 zone.
15	Production of Ware House (Feed Storage house) at LIBC Tagwai	Ministry of Livestock and Fisheries Development	Perm Sec. MoA, Director Agric Services	Smallholder Women Farmers (SHWFs) to make detailed enquires and engage and benefit from	Niger state Budget Advocacy Group (NSBAG)	06.06.2024	Livestock feed accessed and capacity development if necessary

		the distribution of hand		
		planting machine.		

# 4. OYO STATE BUDGET ADVOCACY GROUP (SBAG ADVOCACY PLAN)

S/N	Advocacy	MDAs/Supply Side	Target Stakeholder	Key Advocacy Ask	Who is	When	Expected
		Actor			responsible?		output/follow up
							actions
2024	<b>Budget Pull-out advocacy</b>	/Tracking-					
1	Agro-Women budget line & empowerment of women, Youth and PWDs in partnership with DAWN commission/LAPDO/US AID	Ministry of Agriculture and Natural Resources	Commissioner, Perm Sec and Director of MoA, Budget and Economic planning, Perm Sec and director budget and economic planning, Director Extension Services,	SWOFON members inquire get full details of the project.  To engage for capacity building and further partnership with SWOFON	Oyo state budget committee group and CSOs	1 <sup>st</sup> week in June	Women farmers accessed capacity building and partnership
2	Provision made in the budget for promotion and development of Agriprenuership from (i) Shea butter (ii) Beekeeping (iii) Locust beans	Ministry of Agriculture and Natural Resources	ADP  Commissioner, Perm Sec and Director of MoA, Budget and Economic planning, Perm Sec and director budget and economic planning, Director Extension Services, ADP	members  SWOFON members inquire get full details of the project.  To engage for capacity building and further partnership with SWOFON members	Oyo state budget committee group and CSOs	1 <sup>st</sup> week in June	Women farmers included in the promotion and development of Shea butter, beekeeping, and locust beans.

3	Crop type Multiplication	Ministry of Agriculture and Natural Resources	Commissioner, Perm Sec and Director of MoA, Budget and Economic planning, Perm Sec and director budget and economic planning, Director Extension Services,	Provision of seeds, stems, and farm inputs	Oyo state budget committee group and CSOs	1 <sup>st</sup> week in June	Women farmers trained and capacity developed.
4	Production of seedlings of Tree crops	Tree Crops Development Unit	ADP Commissioner, Perm Sec and Director of MoA, Budget and Economic planning, Perm Sec and director budget and economic planning, Director Extension Services, ADP	SWOFON to engage for access to tree crop seedlings and production of nurseries.	Oyo state budget committee group and CSOs	1 <sup>st</sup> week in June	SWOFON members accessed seedlings of Tree crop
5	Production of Farm seedlings for the farmers	Tree Crops Development Unit	Commissioner, Perm Sec and Director of MoA, Budget and Economic planning, Perm Sec and director budget and economic planning, Director Extension Services, ADP	SHWFs to engage for farm inputs and seedlings.	Oyo state budget committee group and CSOs	1 <sup>st</sup> week in June	Women farmers received quality farm inputs

**Annex 4:** Pictures from Capacity Building Training Workshop





Mr. Eze Onyekpere, the Lead Director of CSJ in one of the sessions on the first day of the training.



Group photograph cross-section of participants at the 2-day capacity building training.



A representative of Jigawa State expressing her views during the capacity building training.

Nasarawa State contingent discussing during the work plan development session