2008-2010 MEDIUM TERM FISCAL STRATEGY PAPER

Executive Brief to the Federal Executive Council FMF/Budget Office of the Federation August 15, 2007

OUTLINE

- 1. Background
 - Challenges and Issues 2006-2007
 - Excess Crude Account/Benchmark Price
- 2. 2008-2010 Medium Term Expenditure Framework
 - Key Assumptions
 - Medium Term Revenue Framework
 - Medium Term Expenditure Framework
 - Deficit
- 3. Analysis of Key Macroeconomic/Budget Ratios
- 4. Fiscal Risks

2006-7 CHALLENGES&ISSUES

- Poor forecasting of total oil revenues
 - Over-estimate of production
 - Underestimate of T1, T2 and other tax deductibles for PPT

	FAAC OIL REVENUES (=N= billions at			2007 Budget	2007 Actual
S/N	Market Price)	2006 Budget	2006 Actual	(to July)	(to July)
1	Crude Oil Sales	3,257	3,246	1,705	1,516
2	ррт	1,995	1,438	1,022	543
3	Royalties	675	597	333	247
4	TOTAL	5,927	5,281	3,059	2,306

2006-7 CHALLENGES&ISSUES

- Combined impact of these challenges
 - 'Effective' benchmark price of oil used to achieve budget revenue was much higher than 'original' benchmark

			2007 UP TO
S/N	US\$ per barrel	2006	JULY
1	Proposed Budget Benchmark Price	35.00	40.00
	Correct Budget Benchmark Price taking into		
2	account actual PPT tax structure	40.75	47.00
	Actual Budget Benchmark taking into account		
	actual PPT tax structure, excess crude financing		
3	and production shortfall	41.88	63.80

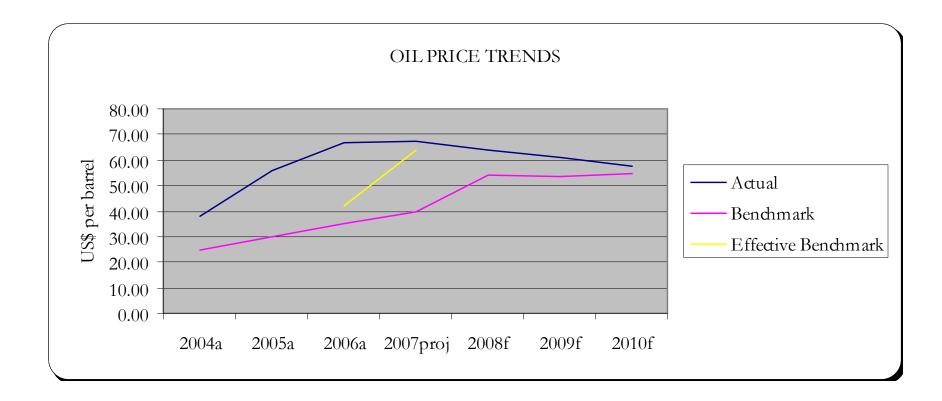
EXCESS CRUDE ACCOUNT

- Purpose of the Excess Crude Account
 - Protect planned budgets against shortfall due to volatile oil prices
 - Smooth government spending to ensure maximum efficiency of investment in development projects
 - This may include creating a fund to finance critical infrastructure investment that will benefits all Nigerians

EXCESS CRUDE ACCOUNT

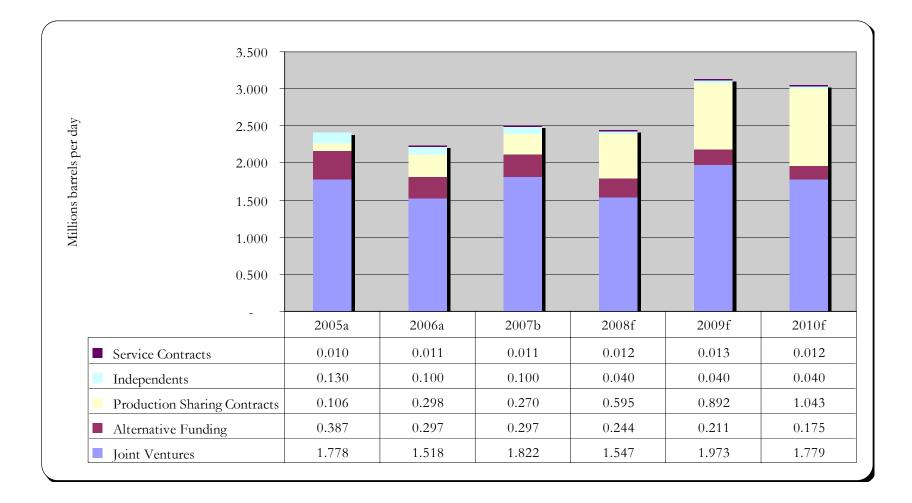
- IMF Research (2005) suggests that using a 'moving-average' of historical oil prices is the best way to protect against oil price volatility and smooth expenditure
 - Average of past 4 years was shown to be optimal
 - □ May use more years in 2009/10 as oil price has since trended upwards

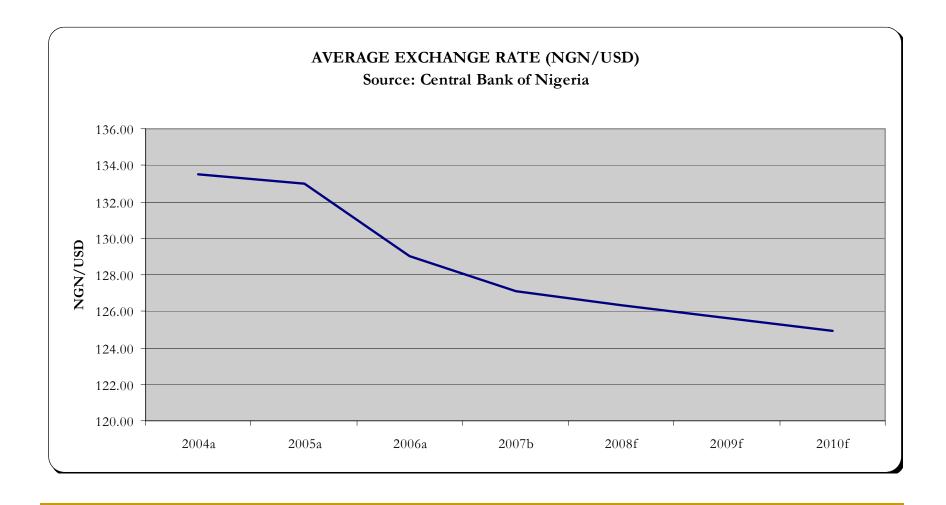
YEAR	US\$ pb
2004 Average	37.99
2005 Average	55.68
2006 Average	67.03
2007 Average	67.40
2008 (3.5-year MA)	53.83
2009 (6-year MA)	53.44
2010 (7-year MA)	54.51

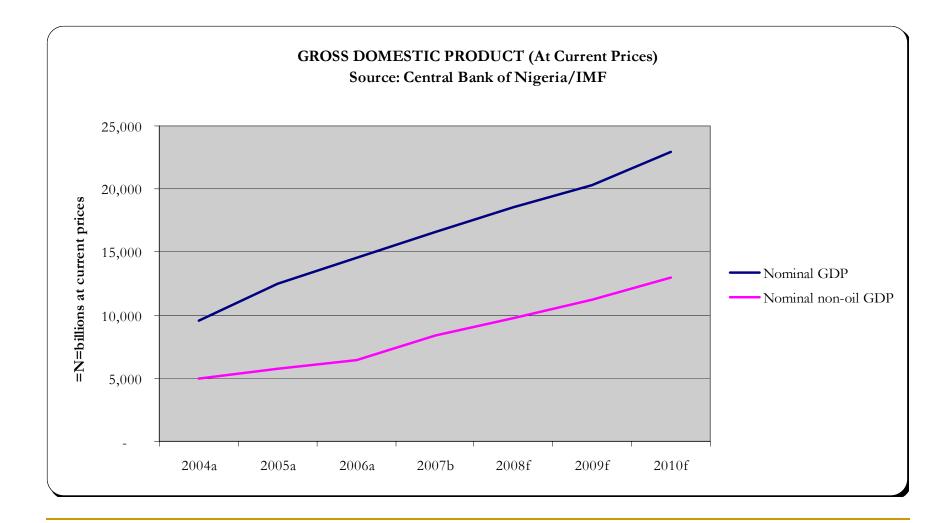


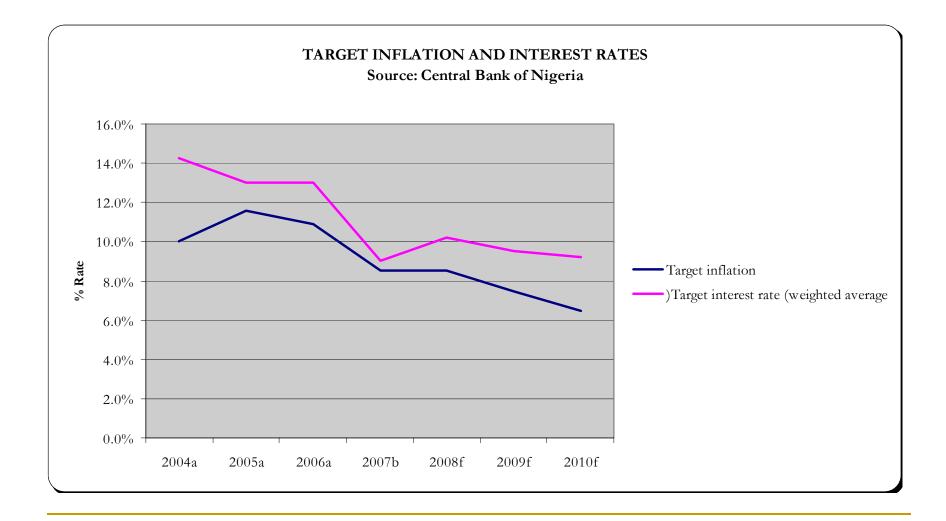
OIL PRODUCTION (Millions of barrels/day)	2005a	2006a	2007b	2008f	2009f	2010f
Joint Ventures	1.778	1.518	1.822	1.547	1.973	1.779
Alternative Funding	0.387	0.297	0.297	0.244	0.211	0.175
Production Sharing Contracts	0.106	0.298	0.270	0.595	0.892	1.043
Independents	0.130	0.100	0.100	0.040	0.040	0.040
Service Contracts	0.010	0.011	0.011	0.012	0.013	0.012
Total Production	2.411	2.224	2.500	2.438	3.129	3.049

- These figures have been agreed with NNPC/NAPIMS
 - Conservative estimate of JV production for 2008 to avoid continued shortfall in revenue
 - Higher PSC projection for 2008 based on current increased production from new deepwater PSC fields e.g. Bonga





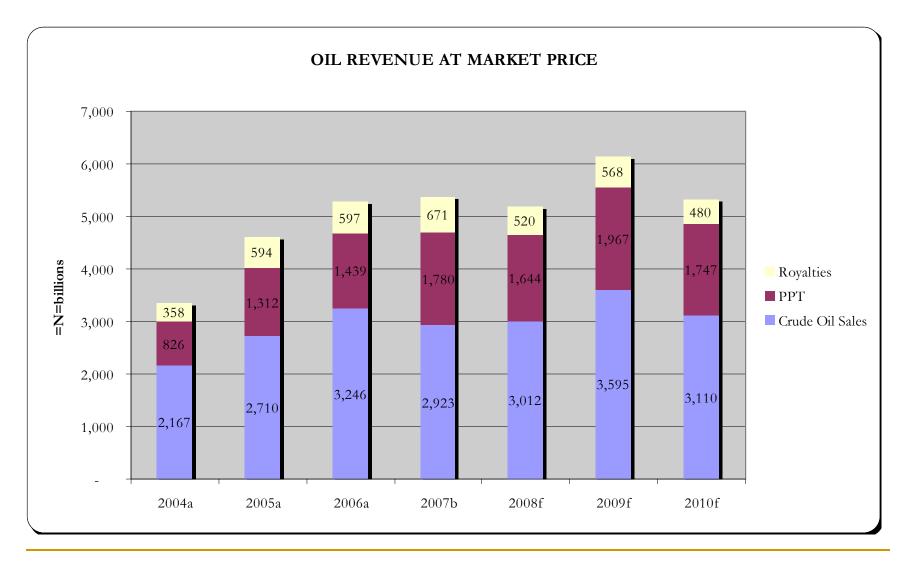


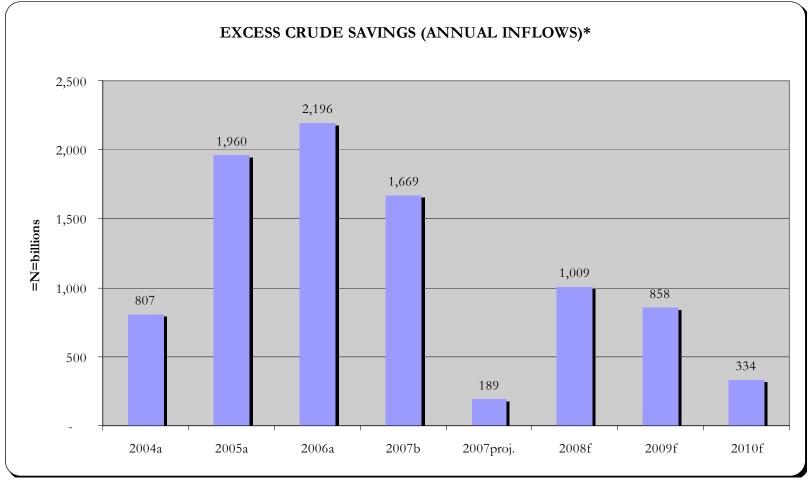


Technical cost of JV oil companies (US\$/barrel)	2008f	2009f	2010f
Operating expenses (T1)	4.77	4.73	4.79
Capital expenses (T2)	3.96	4.39	5.39
Petroluem Investment Allowance (10%)	0.40	0.44	0.54
Gas Investment Write-up (AGFA)	6.10	6.25	8.22
Technical cost of PSC/SC oil companies (US\$/barrel)			
Operating expenses (T1)	3.19	1.87	1.56
Capital expenses (T2)	9.28	3.84	2.67
Investment Tax Allowanœ	4.64	1.92	1.33
Cost Recovery	9.43	11.41	10.32
Technical cost of Gas companies			
Operating expenses (T1) - in USD	0.89	0.69	0.68

 These figures have been agreed following detailed work by NAPIMS, FIRS and Budget Office and are based on actual investment programmes submitted by the Oil Companies

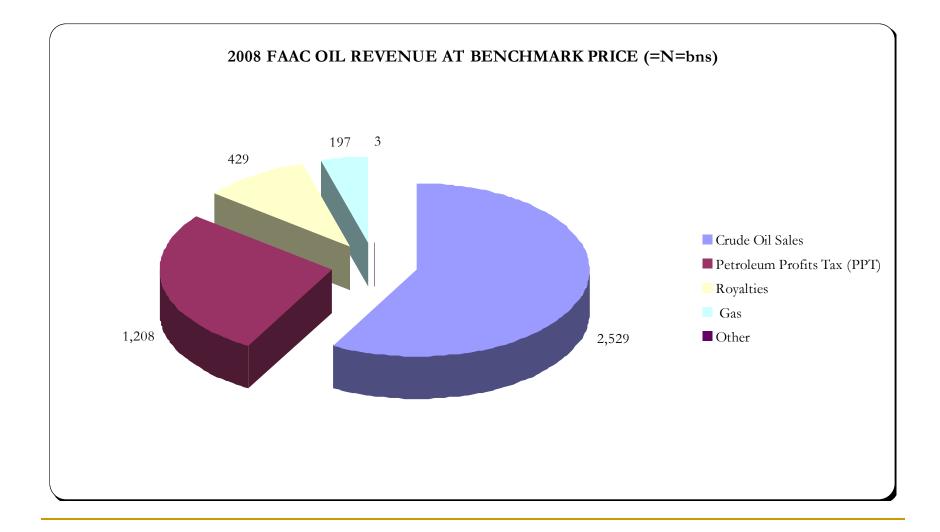
	2004a	2005a	2006a	2007b	2008f	2009f	2010f
	=N= bns						
Crude Oil Sales	2,167	2,710	3,246	2,923	3,012	3,595	3,110
РРТ	826	1,312	1,439	1,780	1,644	1,967	1,747
Royalties	358	594	597	671	520	568	480
SUB-TOTAL	3,351	4,616	5,282	5,374	5,175	6,130	5,336
Exœss Crude Oil Sales	522	1,058	1,419	797	482	441	160
Excess PPT	199	596	562	632	436	350	148
Excess Royalties	86	306	215	239	91	67	26
SUB-TOTAL	807	1,960	2,196	1,669	1,009	858	334

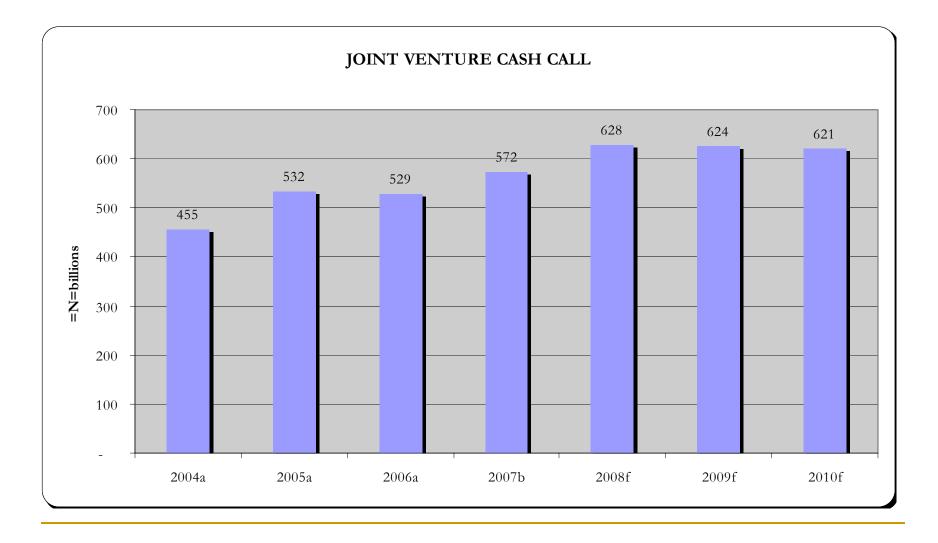


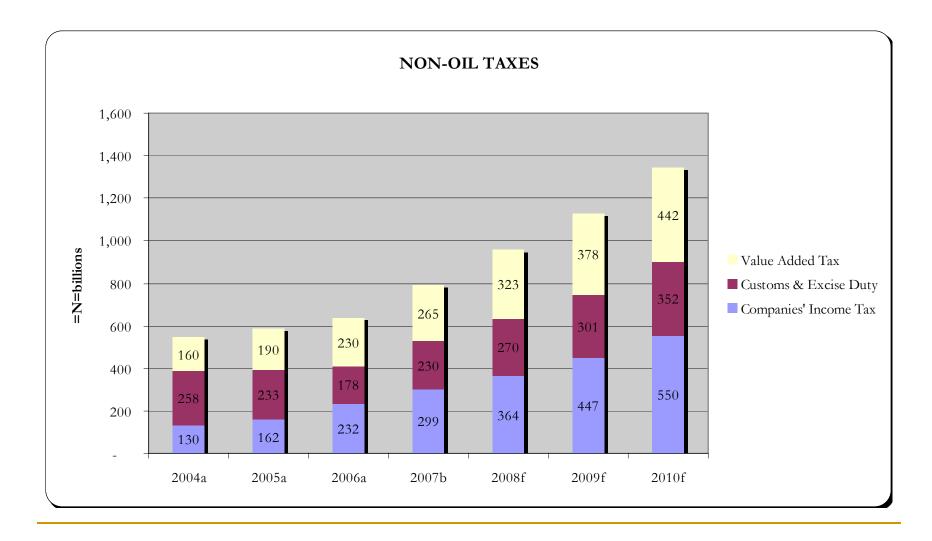


*This projection will be changed to reflect the conclusions of the Presidential Committee on Excess Crude Savings as and when necessary

INFLOWS	2004a	2005a	2006a	2007b	2008f	2009f	2010f
	=N= bns						
Crude Oil Sales	1,645	1,652	1,890	2,126	2,529	3,155	2,949
Petroleum Profits Tax (PPT)	627	716	909	1,148	1,208	1,617	1,599
Royalties	272	288	414	431	429	500	454
Gas	-	-	-	95	197	165	157
Other	-	144	3	4	3	4	4
SUB-TOTAL - Oil Revenue	2,545	2,800	3,217	3,805	4,366	5,441	5,162
Joint Venture Cash Calls (JVCC)	455	532	529	572	628	624	621
SUB-TOTAL - Oil Revenue to FAAC	2,090	2,268	2,688	3,233	3,738	4,817	4,542
Companies' Income Tax	130	162	232	299	364	447	550
Customs & Excise Duty	258	233	178	230	270	301	352
Cost of collection - CIT	-	6	9	12	15	18	22
Cost of collection - Customs	-	16	12	16	19	21	25
SUB-TOTAL Non-oil Revenue to FAAC	388	372	388	501	601	709	855
TOTAL - FAAC	2,478	2,640	3,077	3,734	4,339	5,526	5,397
Value Added Tax	160	190	230	265	323	378	442
Cost of collection - VAT	-	8	9	11	13	15	18
TOTAL - VAT POOL	160	182	221	254	310	363	424

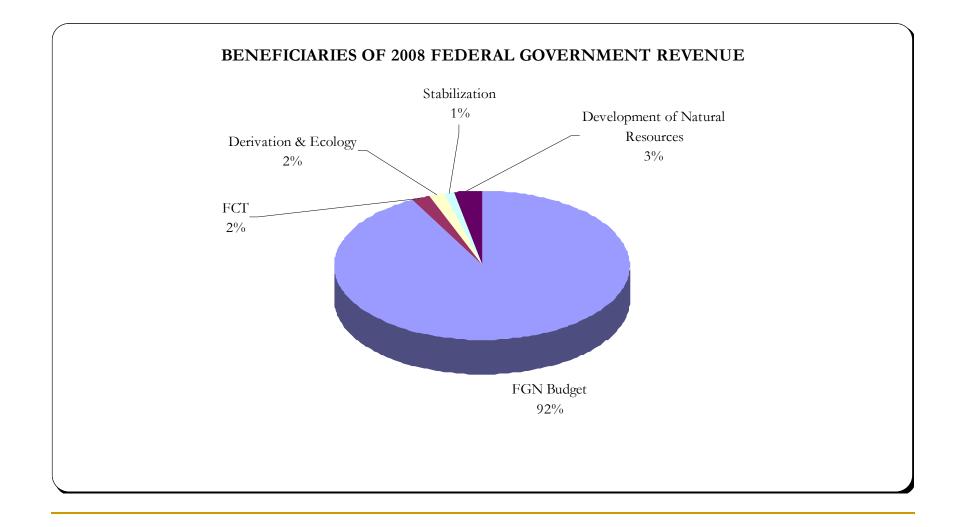


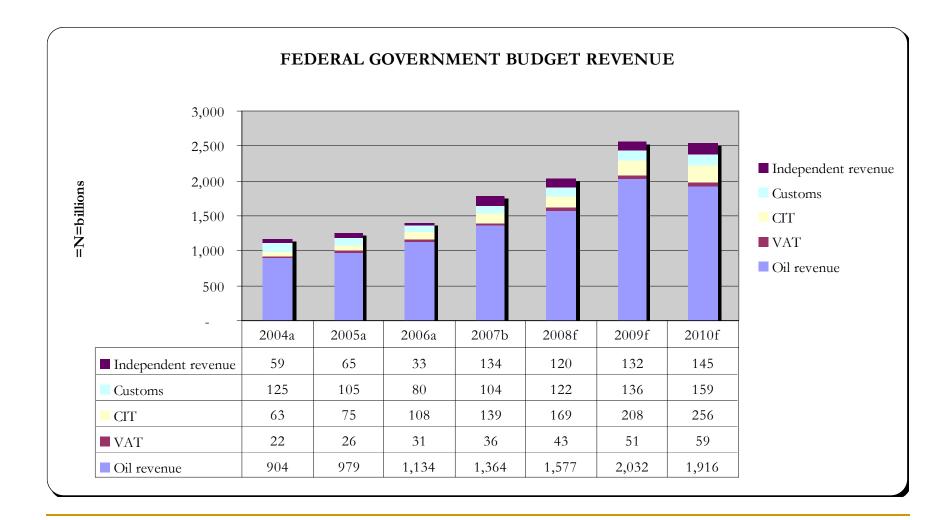


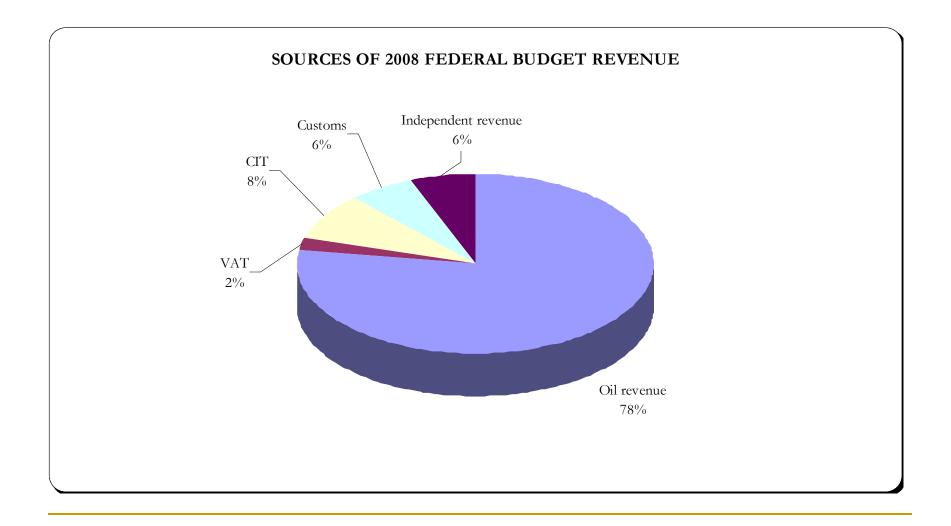


OUTFLOWS	2004a	2005a	2006a	2007b	2008f	2009f	2010f
	=N=bns	=N= bns					
FEDERATION ACCOUNT							
Federal government	1,162	1,236	1,437	1,746	2,030	2,581	2,532
State Governmnets	590	627	729	886	1,029	1,309	1,284
Local Governments	454	483	562	683	794	1,009	990
Derivation	272	295	349	420	486	626	590
ACCOUNT	2,478	2,640	3,077	3,734	4,339	5,526	5,397
VAT POOL							
Federal government	24	27	33	38	47	54	64
State Governmnets	88	100	121	140	171	200	233
Local Governments	48	55	66	76	93	109	127
TOTAL - VAT POOL	160	182	221	254	310	363	424
TOTAL OUTFLOWS	2,637	2,823	3,297	3,989	4,649	5,889	5,821
Year-on-year % Growth	0.0%	7.0%	16.8%	21.0%	16.5%	26.7%	-1.1%

	2004a	2005a	2006a	2007b	2008f	2009f	2010f
FEDERAL GOVERNMENT SHARE	=N= bns						
FGN Budget	1,092	1,163	1,354	1,643	1,912	2,427	2,391
FCT	24	25	29	36	42	53	52
Derivation & Ecology	22	23	27	33	39	49	48
Stabilization	11	12	14	17	19	24	24
Development of Natural Resources	37	39	46	56	65	82	81
GOVERNMENT	1,186	1,263	1,470	1,784	2,076	2,636	2,596
FEDERAL BUDGET SHARE							
Oil revenue	904	979	1,134	1,364	1,577	2,032	1,916
VAT	22	26	31	36	43	51	59
CIT	63	75	108	139	169	208	256
Customs	125	105	80	104	122	136	159
SUB-TOTAL	1,114	1,185	1,354	1,643	1,912	2,427	2,391
Independent revenue	59	65	33	134	120	132	145
TOTAL	1,173	1,250	1,387	1,777	2,032	2,559	2,536
Year-on-year % Growth	0.0%	6.5%	10.9%	28.1%	14.3%	25.9%	-0.9%







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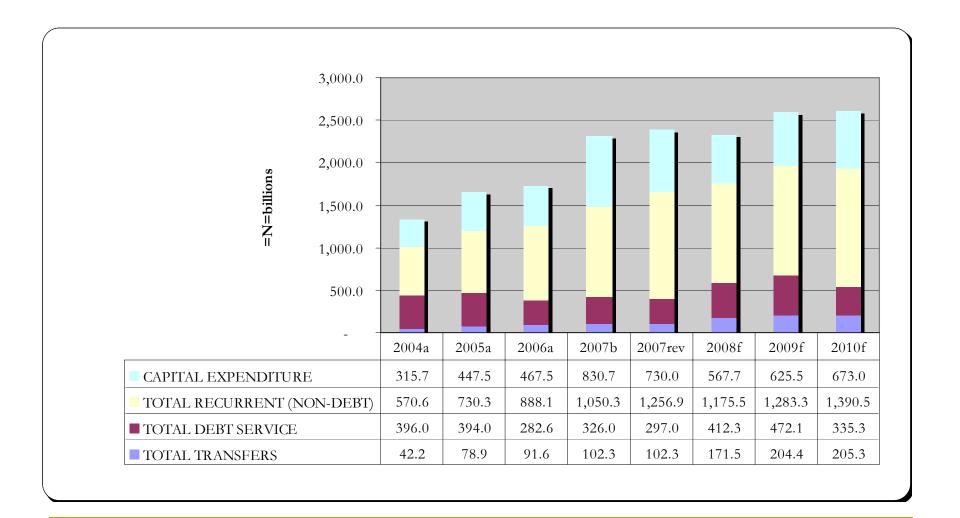
SUMMARY OF REVENUE FRAMEWORK

- Principles that underpin 2008-2010 Revenue Framework
 - Realistic projections of oil production provided by NNPC/NAPIMS
 - Accurate reflection of PPT tax structure agreed with FIRS/NAPIMS
 - Benchmark oil price selected to protect against volatile oil price
 - Non-oil tax projections agreed with revenue agencies to ensure ambitious but realistic targets
 - Significant increase in FGN Independent Revenue due to improved oversight of Agencies, Parastatals and SOEs

- Expenditure areas that will be fully funded in 2008-2010 Medium Term Expenditure Framework to avoid historical problems
 - □ 2005-2007 under-funding of NDDC against statutory entitlement
 - □ 2006/7 under-funding of Pension Redemption Fund
 - □ 2003/4 under-funding of PAYG pensions that led to pension arrears
 - As capital budget has increased utilization has fallen due to limited spending capacity in MDAs

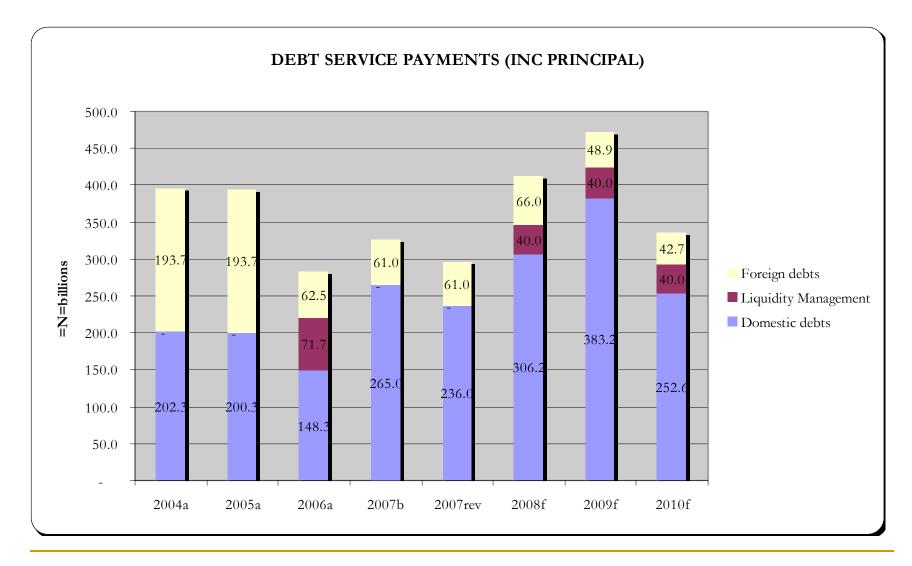
CAPITAL BUDGET PERFORMANCE	2004a	2005a	2006a	2007 (to June)
Capital Appopriation (=N=bns)	349.6	487.6	567.5	419.1
Final Capital Expenditure (=N=bns)	315.7	447.5	467.5	160.2
Utilisation %	90.3%	91.8%	82.4%	38.2%

FEDERAL GOVERNMENT	2004	2005	2007	20051	2007	20005	20005	20105
BUDGET	2004a =N=bns	2005a =N=bns	2006a =N=bns	2007b =N=bns	2007rev =N=bns	2008f =N=bns	2009f =N=bns	2010f =N=bns
		-11-0115	-11-0115	-11-0113	-19-0115	-11-0115	-11-0115	-11-0115
TOTAL REVENUE	1,153	1,229	1,387	1,729	1,777	2,032	2,559	2,536
Statutory Transfers	42.2	78.9	91.6	102.3	102.3	171.5	204.4	205.3
Debt Service	396.0	394.0	282.6	326.0	297.0	412.3	472.1	335.3
Recurrent (Non-debt)	570.6	730.3	888.1	1,050.3	1,256.9	1,175.5	1,283.3	1,390.5
Capital	315.7	447.5	467.5	830.7	730.0	567.7	625.5	673.0
Capital	515.7	117.5	107.5	050.7	150.0	507.7	025.5	015.0
TOTAL EXPENDITURE	1,324.5	1,650.7	1,729.8	2,309.3	2,386.2	2,326.9	2,585.5	2,604.2
Year-on-year Growth	0.0%	24.6%	4.8%	33.5%	37.9%	-2.5%	11.1%	0.7%
SURPLUS (DEFICIT)	(171.9)	(421.4)	(342.7)	(580.3)	(609.2)	(295.0)	(26.4)	(68.5)
GDP	9,604	12,547	14,575.0	16,589	16,589	18,528	20,286	22,991
Deficit / GDP ratio	-1.8%	-3.4%	-2.4%	-3.5%	-3.7%	-1.6%	-0.1%	-0.3%

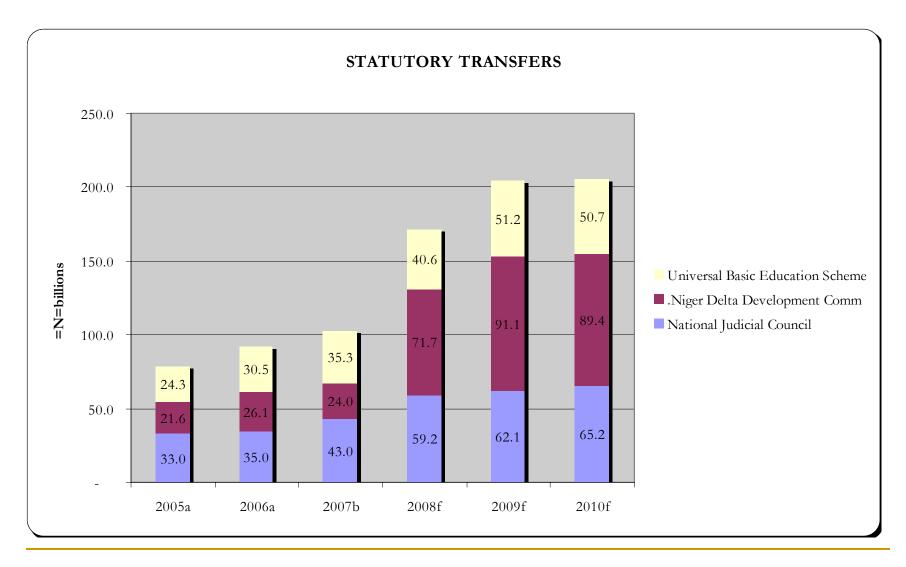


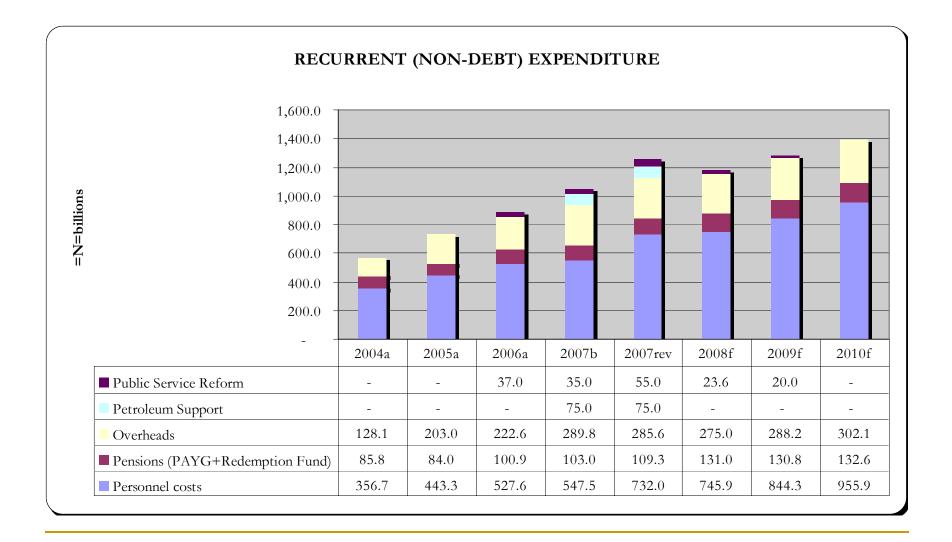
FEDERAL GOVERNMENT								
BUDGET (=N=bns)	2004a	2005a	2006a	2007b	2007rev	2008f	2009f	2010f
National Judicial Council	-	33.0	35.0	43.0	43.0	59.2	62.1	65.2
Niger Delta Development Comm.	-	21.6	26.1	24.0	24.0	71.7	91.1	89.4
Universal Basic Education Scheme	_	24.3	30.5	35.3	35.3	40.6	51.2	50.7
TOTAL TRANSFERS	42.2	78.9	91.6	102.3	102.3	171.5	204.4	205.3
Domestic debts	202.3	200.3	148.3	265.0	236.0	306.2	383.2	252.6
Liquidity Management	-	-	71.7	-	-	40.0	40.0	40.0
Foreign debts	193.7	193.7	62.5	61.0	61.0	66.0	48.9	42.7
TOTAL DEBT SERVICE	396.0	394.0	282.6	326.0	297.0	412.3	472.1	335.3
Personnel costs	356.7	443.3	527.6	547.5	732.0	745.9	844.3	955.9
Pensions	85.8	84.0	100.9	103.0	109.3	131.0	130.8	132.6
Overheads	128.1	203.0	222.6	289.8	285.6	275.0	288.2	302.1
Petroleum Support	-	-	-	75.0	75.0	-	-	-
Public Service Reform	-	-	37.0	35.0	55.0	23.6	20.0	-
TOTAL RECURRENT (Non-Debt)	570.6	730.3	888.1	1,050.3	1,256.9	1,175.5	1,283.3	1,390.5
CAPITAL EXPENDITURE	315.7	447.5	467.5	830.7	730.0	567.7	625.5	673.0
TOTAL EXPENDITURE	1,324.5	1,650.7	1,729.8	2,309.3	2,386.2	2,326.9	2,585.5	2,604.2
Year-on-year Growth	0.0%	24.6%	4.8%	33.5%	37.9%	-2.5%	11.1%	0.7%

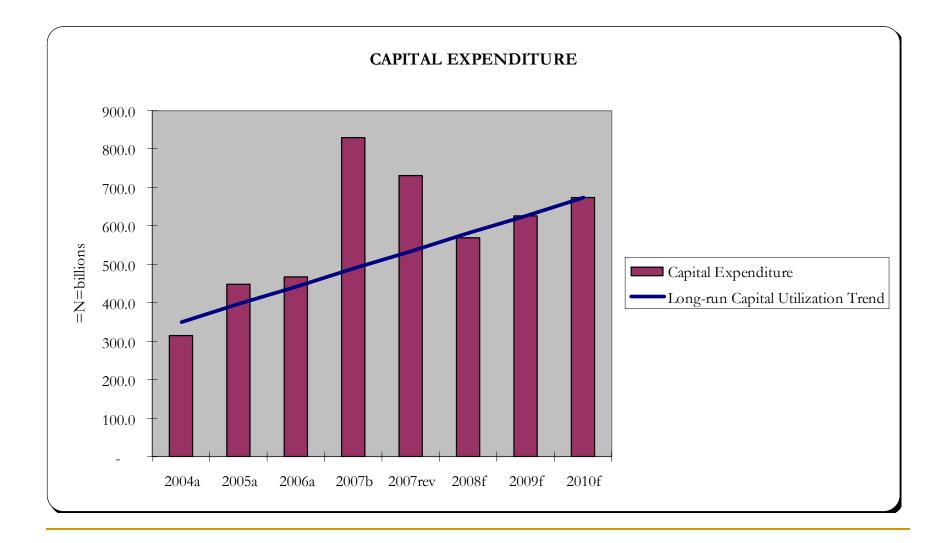
DEBT SERVICE

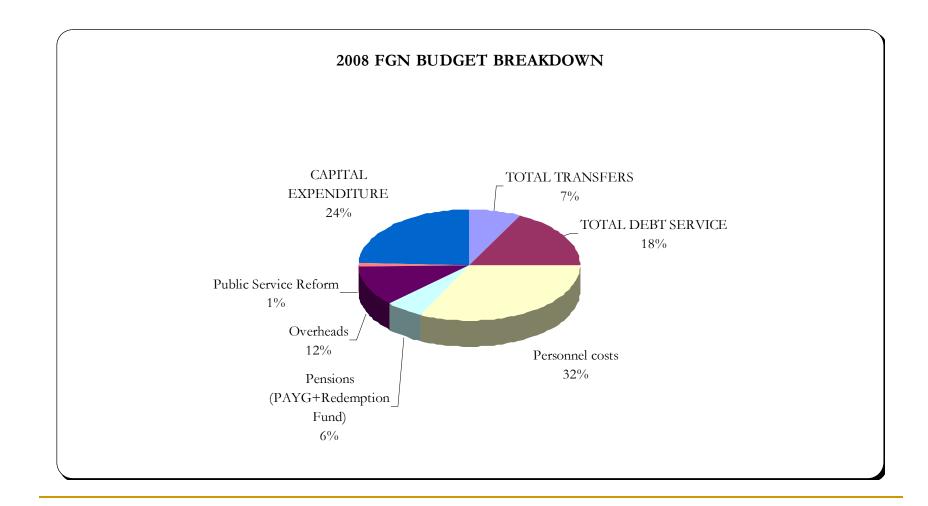


STATUTORY TRANSFERS









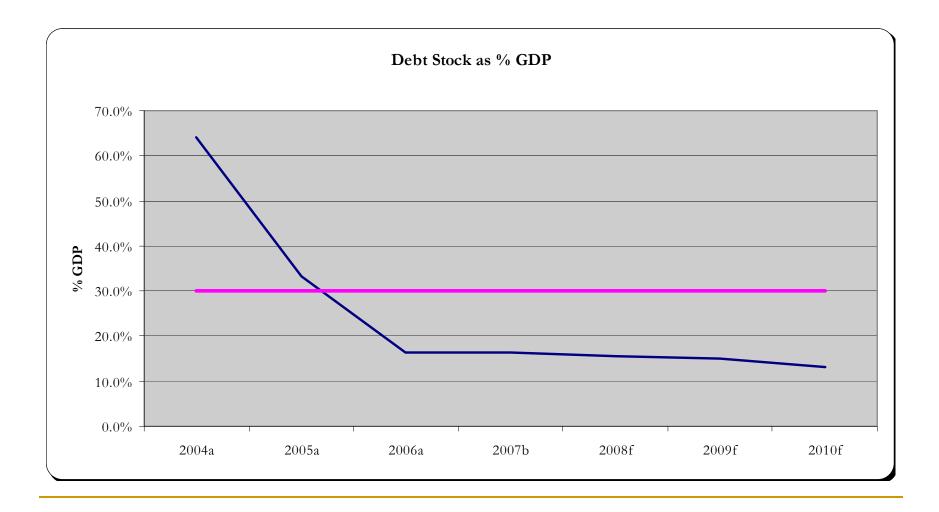
- MDA Expenditure Envelopes are still being determined
- These envelopes will be allocated in order to optimally distribute Federal Government funds on the basis of
 - Delivering Mr. President's 7-point Policy Agenda
 - Addresses priority issues facing the Administration

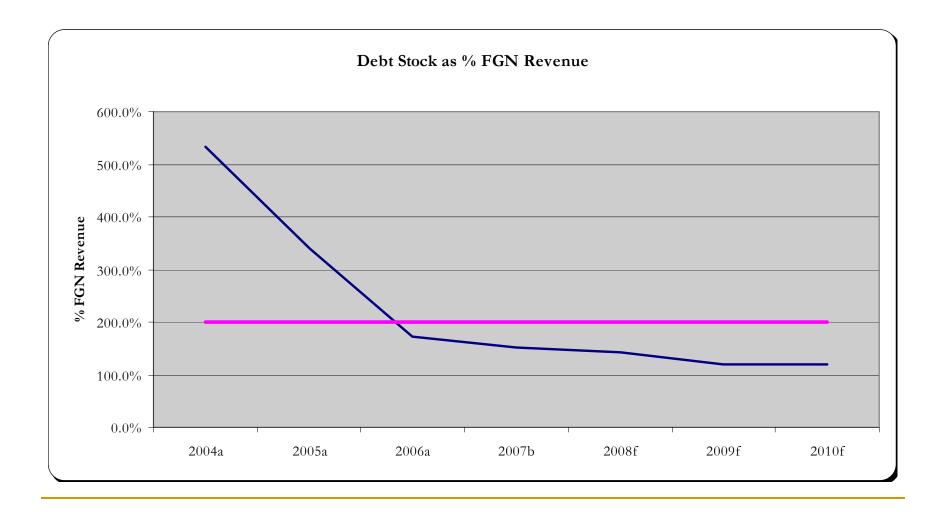
 Proposal: run a small deficit in 2008 whilst JV oil production is low and then eliminate deficit in 2009-2010 as oil revenues rise

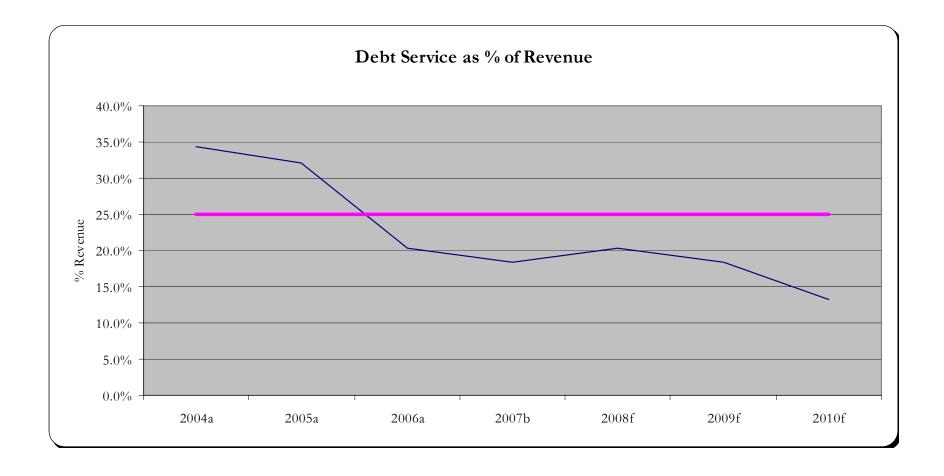
FEDERAL GOVERNMENT								
BUDGET	2004a	2005a	2006a	2007b	2007rev	2008f	2009f	2010f
TOTAL REVENUE	1,152.6	1,229.3	1,387.1	1,729.0	1,777.0	2,031.9	2,559.1	2,535.8
TOTAL EXPENDITURE	1,324.5	1,650.7	1,729.8	2,309.3	2,386.2	2,326.9	2,585.5	2,604.2
SURPLUS (DEFICIT)	(172)	(421)	(343)	(580.3)	(609.2)	(295.0)	(26.4)	(68.5)
FINANCING								
Exœss Crude	20.7	202.0	240.6	105.0	105.0	-	-	-
Borrowing from 3% Natural Resources	50	-	-	100.0	100.0	-	-	-
Signature Bonus	-	15.0	19.8	40.0	68.9	30.0	-	60.0
Proceeds of sale of government								
properties	-	-	30.9	125.0	125.0	30.0	-	-
Domestic borrowing	101.3	144.0	-	200.0	200.0	200.0	-	-
Privatization Proceeds	-	-	19.3	-	-	35.0	25.0	-
TOTAL FINANCING	172.0	361.0	310.6	570.0	598.9	295.0	25.0	60.0
FINANCING SURPLUS (DEFICIT)	0.1	(60.4)	(32.2)	(10.3)	(10.3)	0.0	(1.4)	(8.5)
Deficit/GDP ratio	-1.8%	-3.4%	-2.4%	-3.5%	-3.7%	-1.6%	-0.1%	-0.3%

Definitions of sustainable borrowing

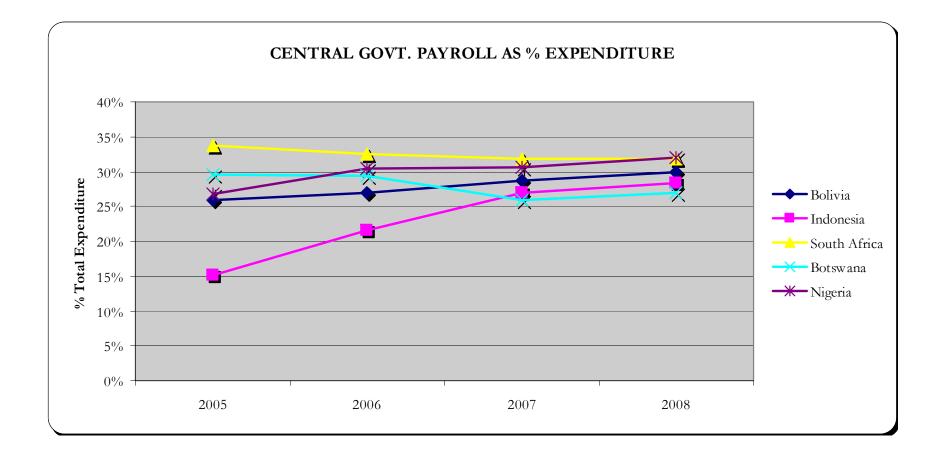
- Debt Stock
 - Less than 30% GDP
 - Less than 200% revenue
- Debt Service
 - Less than 25% of revenue
- Deficit
 - Less than 3% of GDP
- Using these definitions to test borrowing of =N=200billion in 2008



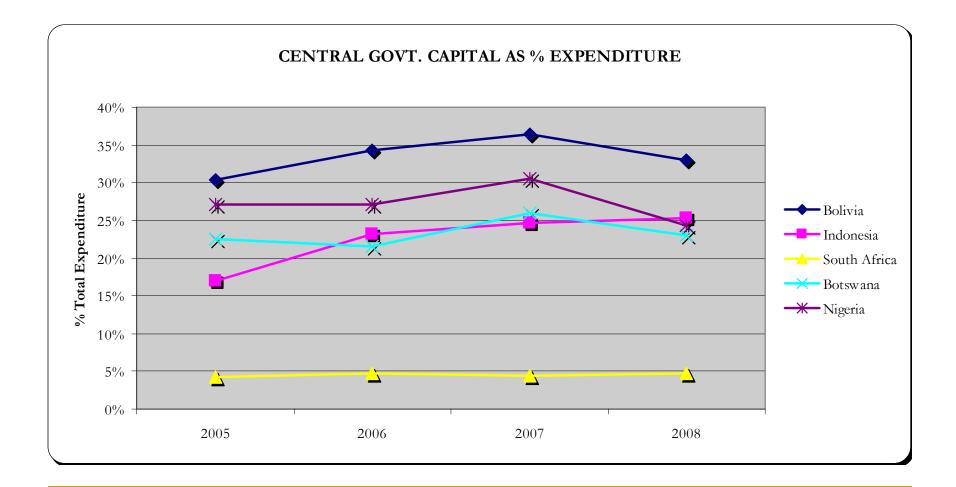




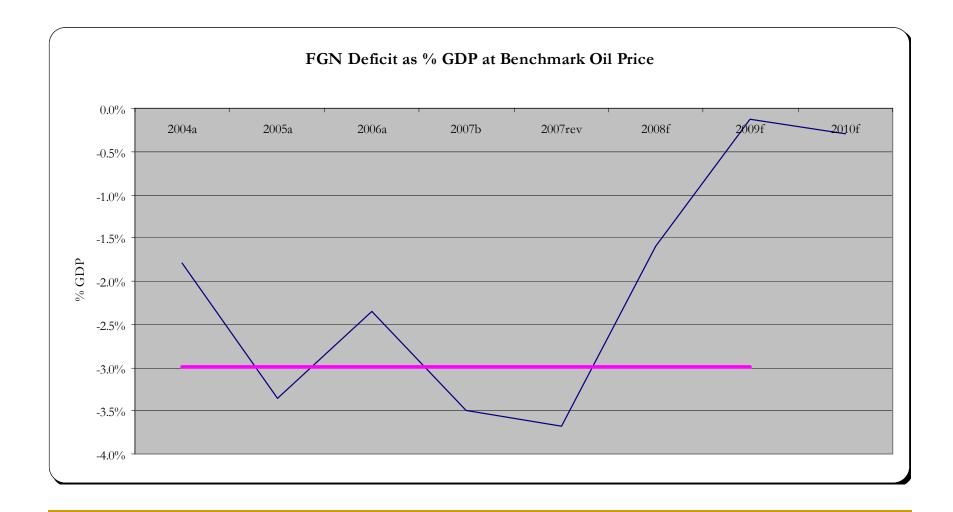
BENCHMARKING

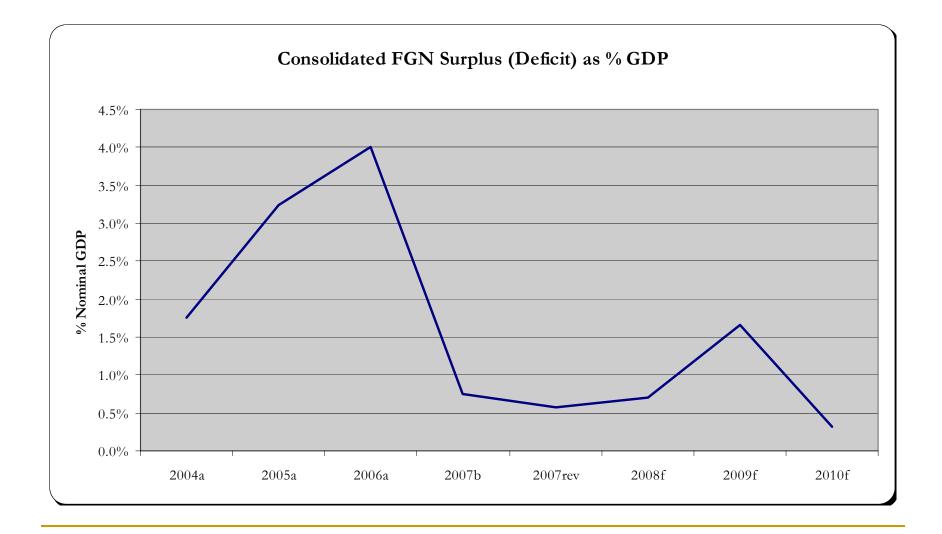


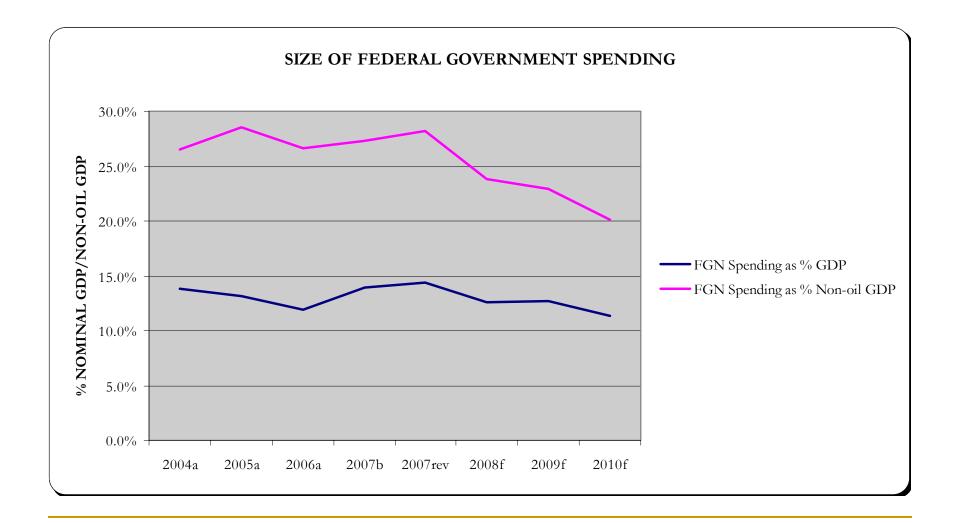
BENCHMARKING



KEY BENCHMARKS	2004a	2005a	2006a	2007b	2007rev	2008f	2009f	2010f
GDP	9,604	12,547	14,575.0	16,589	16,589	18,528	20,286	22,991
Deficit/GDP ratio	-1.8%	-3.4%	-2.4%	-3.5%	-3.7%	-1.6%	-0.1%	-0.3%
FGN Spending as % GDP	13.8%	13.2%	11.9%	13.9%	14.4%	12.6%	12.7%	11.3%
Non-Oil GDP	5,005	5,783	6,490	8,446	8,446	9,781	11,262	12,947
FGN Spending as % Non-oil GDP	26.5%	28.5%	26.7%	27.3%	28.3%	23.8%	23.0%	20.1%
Consolidated FGN Spending	1,324.5	1,650.7	1,729.8	2,309.3	2,386.2	2,326.9	2,585.5	2,604.2
Con. FGN Revenue (Beanhmark+ECA)	1492.9	2056.4	2313.5	2433.1	2481.1	2457.7	2921.2	2676.8
Consolidated Surplus (Defiat)	168	406	584	124	95	131	336	73
Consolidated Surplus (Deficit) as % GDP	1.8%	3.2%	4.0%	0.7%	0.6%	0.7%	1.7%	0.3%







- Macroeconomic Risks
 - □ GDP growth rate below target
 - Reduce non-oil tax revenue
 - Increase deficit/debt stock as % GDP
 - Inflation goes into double digits
 - Additional funds required for liquidity management
 - Prudent fiscal policy proposed in this framework for 2008-2010 will help control inflation
 - Exchange Rate Exchange rate appreciation will reduce government's income from oil exports and PPT
 - CBN are committed to a stable exchange rate 2008
 - Future developments under floating regime will need to be addressed from 2009 onwards

- NNPC JVCC requirements
 - In early 2007 NNPC made a proposal for a substantial increase in the level of JVCC funding
 - Current funding level US\$5 billion per year 2008-2012
 - NNPC requested an *additional* US\$7 billion per year 2008-2012
 - □ The purpose of this investment is to
 - Reverse several years of under-investment in new JV oil production
 - Move Nigeria towards being a diversified oil *and* gas economy
 - Generate significant additional extra revenue for Government
 - This investment choice is a fundamental policy decision for the new Administration.
 - The modalities of this investment remain to be determined consequently the potential costs and additional revenues have not been incorporated into the Medium Term Expenditure Framework

- Revenue
 - Further production cuts in Niger Delta
 - Substantial increase in funding to NDDC has been included in 2008 Budget Framework as part of the Administrations broader efforts to reduce disruption
 - 2008-2010 Revenue Framework based on conservative oil production targets (in particular for JV)
 - Market oil price falls below benchmark
 - Use of prudent benchmark to guard against this, excess crude savings available for revenue smoothing
 - Non-performance of revenue collection agencies
 - Revenue targets provided by agencies should be achievable
 - Cost of collection provides incentive for effective collection

Expenditure

- Further increase in salary
 - 2008-2010 MTEF assumes implementation of Consolidated Salary in 2008 but no further increase
 - Further 10% annual increase applied in 2009 and 2010
- Increase in overhead budget due to lack of due process in recurrent spending
- Low Capital Budget Utilization
 - Adopt more realistic capital budget for 2008 versus 2007
 - Review capital performance mid-2008 and revise budget if necessary
- Contingent liabilities crystallize
 - □ Severance benefits from NEPA and other privatizations
 - Other NEPA liabilities taken on by government
 - □ Pension fund shortfall for FGN Parastatals
 - □ Additional Local contractor arrears
 - FGN can issue bonds to cover such liabilities if revenue is not available

IMPLEMENTATION OF THE POLICY SUPPORT INSTRUMENT(PSI)-AN UPDATE

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Outline

- Concepts and Background Information on (PSI)
- Reviews of the PSI
- Issues and Concerns from the 3rd Review of the PSI
- Missed targets and Benchmarks under the 3rd Review of the PSI
- Targets and Benchmarks under the 4th Review of the PSI
- Challenges Going Forward
- What Next After the 4th Review

Background Information on PSI

- Nigeria's PSI –a two year medium term economic programme based on National Economic Empowerment and Development Strategy (NEEDS)
- PSI was approved by the Executive Board of the IMF at the instance of Nigeria in October 2005.

PSI seeks to :

- assist Nigeria to develop a well-articulated and sound policy framework, including prudent macroeconomic policies,
- Strengthen institutions
- ensure a governance structure conducive to private sector activity.

Successful reviews under IMF Policy Support Instrument (PSI)

1st Review in April, 2006

- ^{2nd} Review in December, 2006
- 3rd Review completed on 27 June 2007
- 4th Review scheduled for 20-30 August 2007. Outcome to be presented to the IMF Board in October 2007

Concerns and Issues from the 3rd Review of the PSI

The major areas of concern to the IMF Executive Board were:

- Deviation from the oil-price based fiscal rule
- Perceived weakening of policy implementation in view of number of waivers demanded (i.e. 5 waivers)
- Misreporting of the US\$ 200 million non-concessional loan;
- MOU for a US\$ 2.5 billion potential credit line with China for the railway project could undermine the Debt Sustainability Framework (DSF).
- Breach in reserve money target and the acceleration of broad money growth

Concerns and Issues from the 3rd Review of the PSI (Cont'd)

- Lack of timeliness and low quality of monetary data undermine the basis for sound monetary policy formulation and implementation
- Failure to meet 5 structural benchmarks and two assessment criteria
- Lack of timeliness and low quality of monetary data undermine the basis for sound monetary policy formulation and implementation
- Failure to meet 5 structural benchmarks and two assessment criteria

Agency	Pending Issue	Expected Date of Achvmt	Remarks
BPSR	Intro pers. & payroll info system (IPPIS)	Sept 2006	not met
FIRS	Conduct nationwide taxpayer enumeration	Dec 2006	not met

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
CBN	(i)estab prudential std for consol supervsn	Dec 2006	not met

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
NCS	expand the oprtns. of the large importers/ Exporters unit to handle at least 50% of trade	Dec 2006	not met

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
BMPIU/PPB	finalize and issue procurement manual	Sept 2006	not met
NEITI	Appoint Auditors to conduct audit of oil & gas sector for 2005 & 2006	March 2007	not met

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
CBN	Target on Reserve Money	March 2007	Not met
BPSR	Complete paymt. of severance benefits & training prog. to retirees	March 2007	not met

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
BPE	Award Mgt Contract for Transmission companies	March 2007	Not met

Targets and Benchmarks for the MDAs under the 4th Review

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
BPE	bid opg. For the sale of Abuja Elect. Distrbn plc	May 2007	pending
FIRS	Complete implementation of HR Mgt systems	June 2007	pending

Targets and Benchmarks for the MDAs under the 4th <u>Review (cont'd)</u>

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
BPSR	Restructuring of MDAs	May 2007	pending
NPC	Issue reports of SEEDS benchmarking exercise for 36	June 2007	pending
	states	OF 2007	64

Targets and Benchmarks for the MDAs under the 4th Review (cont'd)

Agency	Pending Issue	Expected Date of Achvmnt	Remarks
BPSR	Complete restructuring of five parastatals in terms of right sizing and right staffing	May 2007	pending
		80F 2007	65

Challenges : Going Forward

- Meeting assessment criteria and structural benchmarks under the 4th Review (see attached appendix)
- Keeping government spending within projected limits
- Remaining vigilant regarding inflation
- Improving effectiveness of monetary policy

Challenges :Going Forward (cont'd)

- Refraining from acquisition of nonconcessional debt and ensuring debt sustainability
- Maintaining macroeconomic stability to sustain high (double digit) GDP growth rates for poverty reduction and meeting MDGs

What Next After the 4th Review

- Previous Administration had taken a decision not to extend the PSI when it terminates in October 2007
- A successor program to strengthen the economic gains under PSI to be put in place.
- External oversight by IMF necessary for international credibility and acceptability
- The successor program would be in addition to the Article IV Consultation which takes place on an annual cycle

THANK YOU